



UK TAX STRATEGY

This UK tax strategy document has been prepared for the Teekay Group's UK operating companies (together referred to as "the Companies" or "We"). This UK tax strategy applies for the fiscal year ended 31 December 2022 to all UK taxes to which We are subject and is prepared to comply with Paragraph 19(2) of Schedule 19 of the UK Finance Act 2016.

Tax Governance

Primary responsibility for tax matters lies with our parent company's Tax Department. This Department is responsible for identifying, quantifying and managing tax risk within all Teekay Group companies, including the Companies, applying the general principles that the Teekay Group applies to all business risk management.

Relevant controls include those in place to comply with the Teekay Group's obligations under SOX404 reporting for US GAAP purposes, the use of checklists for assessment of tax issues on new business opportunities, working closely with advisors to understand tax risks applicable to our business, monitoring of changes in tax laws and internal reporting of material tax risks within the Teekay Group's overall procedures for assessing and monitoring claims and contingencies.

While we work extensively with advisors around tax issues, final decisions relating to tax matters are always made within the Teekay Group under the appropriate governance parameters.

Significant tax issues relating to any particular Company are brought to the attention of that Company's Board of Directors and the parent companies' Boards receive regular updates on tax developments and tax risks.

This UK tax strategy document was prepared by the Teekay Group's Tax Department and was approved by leadership of Teekay Group's Finance, Accounting, Tax, and Treasury Group.

Approach to Tax Management

The Companies' tax management complies with the Group's Standards of Business Conduct Policy, which can be found at: <https://www.teekay.com/investors/teekay-corporation/governance/>. We respect the law in the jurisdictions in which the Companies operate. We comply with our legal obligations for tax, we disclose relevant matters and we file our tax returns and pay our taxes on time. We disclose all material transactions in our financial statements and report them appropriately in our tax filings under the applicable tax legislation. Our transactions are based on commercial motivations and are not artificial or contrived. Where there is uncertainty with respect to material tax matters, we consult with external advisors and disclose uncertainties where required under the relevant accounting standards.

We do not separately determine acceptable levels of tax risk; rather tax risk is assessed in the same way that other business risks are assessed on a case-by-case basis.

We do not tolerate tax evasion or the facilitation of tax evasion. In accordance with the U.K. Criminal Finance Act 2017 and other applicable laws, we seek to apply appropriate procedures and controls to prevent any person acting on our behalf from facilitating tax evasion.



We conduct intercompany transactions on an arms length basis in accordance with UK law and OECD guidance, relying on current or past discussions with tax authorities as well as on benchmarking studies performed by external advisors as to arm's length pricing where appropriate.

Approach to dealing with HMRC

We seek to maintain a long term, constructive relationship with HMRC. We also engage with tax decision makers, including those at HM Treasury and parliamentarians, regarding issues which are directly relevant to our business operations. Where tax law is unclear, we seek guidance from appropriately qualified advisors.

January 31, 2022