Teekay’s Third Quarter 2008 Earnings Presentation

January 25, 2009
Forward Looking Statements

This presentation contains forward-looking statements (as defined in Section 21E of the Securities Exchange Act of 1934, as amended) which reflect management’s current views with respect to certain future events and performance, including statements regarding: the Company’s future growth prospects; tanker market fundamentals, including the balance of supply and demand in the tanker market, and spot tanker charter rates; expected demand in the offshore oil production sector and the demand for vessels; the Company’s future capital expenditure commitments and the financing requirements for such commitments; the timing of newbuilding deliveries; the commencement of charter contracts; and the amount and timing of the Company’s determination of restated results for prior periods and the effect of restatements on prior period results. The following factors are among those that could cause actual results to differ materially from the forward-looking statements, which involve risks and uncertainties, and that should be considered in evaluating any such statement: changes in production of or demand for oil, petroleum products, LNG and LPG, either generally or in particular regions; greater or less than anticipated levels of tanker newbuilding orders or greater or less than anticipated rates of tanker scrapping; changes in trading patterns significantly affecting overall vessel tonnage requirements; changes in applicable industry laws and regulations and the timing of implementation of new laws and regulations; changes in the typical seasonal variations in tanker charter rates; changes in the offshore production of oil or demand for shuttle tankers, FSOs and FPSOs; the potential for early termination of long-term contracts and inability of the Company to renew or replace long-term contracts; changes affecting the offshore tanker market; shipyard production delays; the Company’s future capital expenditure requirements; the Company’s, Teekay LNG’s, Teekay Offshore’s, and Teekay Tankers’ potential inability to raise financing to purchase additional vessels; conditions in the United States capital markets; changes affecting the conventional tanker market; the extent and nature of any remaining issues to be resolved and the potential for such issues to impede the timely determination of the Company’s restatement of prior period results; and other factors discussed in Teekay’s filings from time to time with the SEC, including its Report on Form 20-F for the fiscal year ended December 31, 2007. The Company expressly disclaims any obligation or undertaking to release publicly any updates or revisions to any forward-looking statements contained herein to reflect any change in the Company’s expectations with respect thereto or any change in events, conditions or circumstances on which any such statement is based.
Third Quarter Highlights

- 3Q-08 operating net income* of $60.8m, or $0.83 per share
  - (excluding specific items which decreased net income by $45.6m, or $0.62 per share)

- Generated cash flow from vessel operations* (CFVO) of $184.8m, of which $115.6m, or 63%, from fixed-rate businesses

- Enjoying strong tanker market fundamentals

- Actively executing on 2008 value creation strategy

*Please see the Company’s website, www.teekay.com for the reconciliation of this non-GAAP financial measure
Restatement Process Completed

Key Findings:

- As anticipated, all reported changes are non-cash in nature
  - no impact on historical or future cash flows, liquidity or dividends
  - no impact on adjusted net earnings and EPS
- Restatements strictly related to accounting treatment and presentation - no impact on the economics of the Company
- Relevant accounting processes have been amended
- VIP Incentive plan …..

*see slide 8 for further information*
## Executing on 2008 Strategy

### Gas
- Agreed to acquire 2 more Skaugen Multigas carriers

### Tankers
- Sale of Swift product tanker completed
- Sold Product Chemical Tanker for $98 million

### Offshore
- Renegotiation of existing FPSO contracts [finalized]
- Increased tender activity in offshore sector

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### Teekay LNG (TGP)
- Tangguh Hiri vessel delivered in November
- Declared quarterly distribution of $0.57/share
  - GP at 25% I.D.R. split

### Teekay Tankers (TNK)
- Expansion of Gemini Suezmax Pool benefits Teekay Tankers
- Declared quarterly dividend of $1.07/share
  - TK Performance fee if annual div’d > $3.20

### Teekay Offshore (TOO)
- Declared quarterly distribution of $0.45/share, a 12.5 percent increase from the previous quarter
  - GP at 2% I.D.R. split increased to 25%

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New disaggregated financial statements help illuminate impact of ‘drop-down’ strategy.
Varg Charter contract extended to at least 2013
Sum-of-the-Parts Value

$60.07 per Share

“Standalone” assets $36.68 per TK Share

TGP
$9.23 per TK Share

TNK
$3.91 per TK Share

TOO/OPCO
$10.25 per TK Share

Current Teekay trading price of ~ $42 is a 30% discount to sum-of-parts value

See following slides for detailed calculations
Q2-08 : Strongest Second Quarter On Record

- Q2-08 Middle East OPEC output up ~1.3 mb/d year on year
  - Increase in output led by Saudi Arabia (8.9 mb/d) as Nigerian output hampered by attacks
  - Saudi Arabia production capacity to rise to 12.5 mb/d by end-2009 E and next target is 15 mb/d
- 2008 YTD crude oil tanker average earnings at record highs
Chinese Oil imports from the Atlantic basin increasing:
- Angola is now the single largest crude supplier – WAF supplies 25% of imports
- 6% of crude imports sourced from Venezuela

Growing distance is now a widespread phenomenon
- Mexico / Venezuela exports to US down 0.5 mb/d vs. 2003; MED / WAF imports up 0.7 mb/d
- USWC refiners replacing depleting Alaskan production with WAF / Brazil barrels
- Indian crude imports from the Atlantic rising (5 mb / month Venezuela - Jamnagar)

More tankers required to move the same volume of oil
Scrapping / Conversions Constraining Fleet Supply Growth

<table>
<thead>
<tr>
<th>Type</th>
<th>1H 2008 Actual</th>
<th>2H 2008 Estimate*</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Fleet End-2007</td>
<td>Deliveries</td>
</tr>
<tr>
<td>VLCC</td>
<td>504</td>
<td>16</td>
</tr>
<tr>
<td>Suezmax</td>
<td>316</td>
<td>8</td>
</tr>
<tr>
<td>Aframax</td>
<td>726</td>
<td>21</td>
</tr>
<tr>
<td>Total</td>
<td>1,546</td>
<td>45</td>
</tr>
</tbody>
</table>

Source: CRS (numbers do not include shuttle tankers or tankers laid up / in long term storage) / Industry Sources

* 2H 2008 figures assume zero voluntary scrapping, 75% of ships sold for conversion leaving fleet by end 2008, and 50% of 2H08 Chinese newbuilding deliveries slip into 2009

- Tanker sales for conversion to drybulk and offshore continued at high levels through 1H 2008
- Delivery of tanker newbuildings delayed at many Chinese shipyards
- Growing inefficiency in the use of the world tanker fleet
  - Increasing discrimination against world single hull tanker fleet (~20% of the total world fleet)
  - Increasing duration of dry-docking and repair times
  - Slow steaming due to high bunker prices
Rates Spike – A Result of a Stretched World Tanker Fleet

- Q2-08 – Second highest tanker fleet utilization after Q4-04
- Platou: 1H-08 tanker demand up 6.8% vs. 2007. Fleet supply growth ~2.1% since end of 2007
- Q4-08 – IEA’s global oil demand estimate is 1.9 mb/d higher than Q2-08

Tanker fundamentals in place for a strong winter market
Q3/08
Financial Update
Teekay is well-positioned in the current economic and financial environment:

1. Strong liquidity position, with all future CAPEX fully financed

2. Favorable debt profile with no near-term refinancing requirements and no covenant concerns

3. Substantial long-term fixed-rate revenue and cash flow
## Total Liquidity

**As of September 30, 2008**

<table>
<thead>
<tr>
<th>Component</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash</td>
<td>$876m</td>
</tr>
<tr>
<td>Undrawn Revolving Facilities</td>
<td>$873m</td>
</tr>
<tr>
<td>Current Liquidity</td>
<td>$1,749m</td>
</tr>
<tr>
<td>Pre-arranged, committed newbuild financing</td>
<td>$1,053m</td>
</tr>
<tr>
<td>Total Available</td>
<td>$2,802m</td>
</tr>
</tbody>
</table>

## CAPEX & Funding

**As of September 30, 2008**

<table>
<thead>
<tr>
<th>Component</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total CAPEX</td>
<td>$1,197m</td>
</tr>
<tr>
<td>Pre-arranged, committed newbuild financing</td>
<td>&lt;$1,053m</td>
</tr>
<tr>
<td>To be funded from operating cash flow and/or Current Liquidity</td>
<td>$144m</td>
</tr>
</tbody>
</table>

Available liquidity exceeds required funding by $1.9bn

- Teekay arranged financing at the time newbuild orders were placed
- No requirement for Teekay or its ‘Daughter’ companies to raise capital to fund existing CAPEX commitments
- All newbuild CAPEX funding provided by major banks and Export Credit Agencies
Teekay Has a Favorable Debt Profile

No refinancing requirements through 2010

- Only $36 million in balloon payments due between now and mid-2010
- Current liquidity more than sufficient to repay all facilities coming due

![Chart showing total liquidity and bullet repayments](chart.png)
Teekay’s Business Model Provides Substantial Stable Revenues

Over 70% of Teekay’s Invested Capital operates under long-term, fixed-rate contracts with high quality counterparties

<table>
<thead>
<tr>
<th>Segment</th>
<th># of Vessels</th>
<th>Avg. Remaining Contract (2)</th>
<th>Forward Fixed-rate Revenues ($ billions)</th>
<th>Primary Charterers</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Shuttle Tankers</td>
<td>36</td>
<td>5.3</td>
<td>$2.30</td>
<td>StatoilHydro, Petrobras</td>
<td></td>
</tr>
<tr>
<td>Gas Carriers</td>
<td>21</td>
<td>17.5</td>
<td>$5.10</td>
<td>Qatar/Exxon, Repsol</td>
<td></td>
</tr>
<tr>
<td>Offshore Units (1)</td>
<td>10</td>
<td>4.2</td>
<td>$2.62</td>
<td>BP, Talisman, Petrobras</td>
<td></td>
</tr>
<tr>
<td>Conventional Tankers</td>
<td></td>
<td></td>
<td></td>
<td>CEPSA, ConocoPhillips</td>
<td></td>
</tr>
<tr>
<td>(contracts &gt; 3 years)</td>
<td>18</td>
<td>9.2</td>
<td>$1.85</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Conventional Tankers</td>
<td>24</td>
<td>1.2</td>
<td>$0.30</td>
<td>ConocoPhillips, Valero</td>
<td></td>
</tr>
<tr>
<td>(contracts &lt; 3 years)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>10.7 yrs</td>
<td>$12.2 billion</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Vessels and Contracts are integral to end users’ logistics chain

(1) FPSO and FSO units
(2) Weighted average
Fixed-rate Business Supports Teekay’s Entire Current Debt Servicing

- Annualized Fixed-rate CFVO* alone is more than sufficient to service 100% of the Company’s current principal and interest payments

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Annualized Fixed-rate CFVO</td>
<td>$467m</td>
</tr>
<tr>
<td>Current TOTAL Teekay principal payments</td>
<td>&lt;$179m&gt;</td>
</tr>
<tr>
<td>Current TOTAL Teekay net interest expense</td>
<td>&lt;$227m&gt;</td>
</tr>
<tr>
<td>Fixed-rate CFVO in excess of debt service costs</td>
<td>$  61m</td>
</tr>
</tbody>
</table>

- Above table excludes CFVO from our entire spot fleet
- LTM spot fleet CFVO** = $223m

*CFVO=cash flow from vessel operations  
**12 months ended June 30, 2008  
See Appendix for supporting calculations and definitions
## Teekay Debt Profile

As of September 30, 2008, 80% of consolidated total debt is at subsidiary level and is non-recourse to Teekay Standalone

### Teekay Disaggregated Debt (as at June 30, 2008)

<table>
<thead>
<tr>
<th></th>
<th>Teekay LNG Partners</th>
<th>Teekay Offshore Partners</th>
<th>Teekay Tankers</th>
<th>Teekay Petrojarl</th>
<th>Teekay Standalone</th>
<th>Teekay Consolidated</th>
</tr>
</thead>
<tbody>
<tr>
<td>Net Debt</td>
<td>2,211.8</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>RasGas adj.*</td>
<td>(484.9)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Net adj. Debt</td>
<td>1,726.9</td>
<td>Net Debt</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>$1,505.5</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Net Debt</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>$300.9</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Net Debt</td>
<td></td>
<td></td>
<td></td>
<td>$988.2</td>
</tr>
<tr>
<td></td>
<td></td>
<td>$399.1</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Over 2/3 of consolidated total debt at June 30, 2008 is serviced by assets operating under long-term, fixed-rate contracts

### Teekay Disaggregated Credit Statistics (as at June 30, 2008)

<table>
<thead>
<tr>
<th></th>
<th>Teekay LNG Partners</th>
<th>Teekay Offshore</th>
<th>Teekay Tankers</th>
<th>Teekay Petrojarl</th>
<th>Teekay Standalone</th>
<th>Teekay Consolidated</th>
</tr>
</thead>
<tbody>
<tr>
<td>Net Debt (excl. n/b)/CFVO</td>
<td>6.1x</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Net Debt / CFVO</td>
<td>5.1x</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Net Debt / FMV</td>
<td>42%</td>
<td>Net Debt / FMV</td>
<td>30%</td>
<td>Net Debt / FMV</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

*Represents other venturer’s share of full consolidation of RasGas 3 J/V
See Appendix for supporting calculations
## Accounting Treatment Does Not Reflect Net Principal Payments

Debt and Capital Lease Obligations in Financial Statements Overstate Actual Cash Repayments

<table>
<thead>
<tr>
<th></th>
<th>2H 2008</th>
<th>2009</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td>Long-term debt</td>
<td>139.6</td>
<td>326.0</td>
<td>477.4</td>
</tr>
<tr>
<td>Commitments under capital leases</td>
<td>62.8</td>
<td>198.8</td>
<td>74.8</td>
</tr>
</tbody>
</table>

### Debt and Capital Lease Obligations per financial statements at June 30, 2008

<table>
<thead>
<tr>
<th></th>
<th>2008</th>
<th>2009</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>202.4</td>
<td>524.8</td>
<td>552.2</td>
</tr>
</tbody>
</table>

### Adjustments to arrive at Teekay's share of actual cash debt and capital lease obligations

- less: 'gross-up' of joint venturer's portion of debt payments
  - 2H 2008: (58.0)
  - 2009: (81.6)
  - 2010: (40.9)
- less: non-cash purchase obligations under capital leases
  - 2008: (111.5)
- less: payments already funded by restricted cash deposits
  - 2H 2008: (50.5)
  - 2009: (64.4)
  - 2010: (66.4)

Total adjustments: (108.4) (257.5) (107.3)

### Actual Teekay cash debt and capital lease obligations

<table>
<thead>
<tr>
<th></th>
<th>2008</th>
<th>2009</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>94.0</td>
<td>267.3</td>
<td>444.9</td>
</tr>
</tbody>
</table>

Less: Teekay portion of bullet payments included above

<table>
<thead>
<tr>
<th></th>
<th>2008</th>
<th>2009</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>(19.5)</td>
<td>(21.5)</td>
<td>(150.0)</td>
</tr>
</tbody>
</table>

### Actual Teekay cash principal and capital lease obligations (excl. bullet payments)

<table>
<thead>
<tr>
<th></th>
<th>2008</th>
<th>2009</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>74.5</td>
<td>245.8</td>
<td>294.9</td>
</tr>
</tbody>
</table>
Teekay is well-positioned in the current economic and financial environment:

1. Total available liquidity of ~$3.0 billion, including committed financing for all future CAPEX

2. Favorable debt profile with no need to access capital markets and no covenant concerns

3. Substantial fixed-rate contract portfolio of over 10 years in length, with revenues of $12.2 billion and current annualized fixed-rate CFVO of ~$500m
Appendix
Sum-of-the-Parts Support

<table>
<thead>
<tr>
<th>Teekay Offshore Partners and OPCO</th>
<th>Teekay LNG Partners</th>
<th>Teekay Standalone</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>in (millions)</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>TOO</strong></td>
<td><strong>TGP</strong></td>
<td><strong>FMV of owned 'on-the-water' fleet (per Clarkson's)</strong> 2,020.0</td>
</tr>
<tr>
<td>L.P. units outstanding</td>
<td>L.P. units outstanding</td>
<td>44.4</td>
</tr>
<tr>
<td>Price per unit</td>
<td>Price per unit</td>
<td>$ 23.99</td>
</tr>
<tr>
<td>Market Capitalization</td>
<td>Market Capitalization</td>
<td>1,064.9</td>
</tr>
<tr>
<td>Teekay's L.P. ownership of TOO</td>
<td>Teekay's L.P. ownership of TGP</td>
<td>55.7%</td>
</tr>
<tr>
<td><strong>TOO Equity Value</strong></td>
<td><strong>TGP Equity Value</strong></td>
<td><strong>1,064.9</strong></td>
</tr>
<tr>
<td><strong>OPCO</strong></td>
<td></td>
<td><strong>Equity Value of owned fleet</strong> 1,402.4</td>
</tr>
<tr>
<td>TOO Ent. Value/EBITDA trading multiple</td>
<td>9.2x</td>
<td><strong>Less: TPO Minority Equity</strong> -</td>
</tr>
<tr>
<td>Implied OPCO Ent. Value (based on above)</td>
<td>2,489.9</td>
<td><strong>Equity Value of Owned Fleet+ TPO</strong> 1,402.4</td>
</tr>
<tr>
<td>Less: Net Debt</td>
<td>1,505.5</td>
<td></td>
</tr>
<tr>
<td>OPCO Equity Value</td>
<td>984.4</td>
<td></td>
</tr>
<tr>
<td>Teekay's Equity Value in OPCO (49%)</td>
<td>482.3</td>
<td></td>
</tr>
<tr>
<td><strong>Total TOO/OPCO Equity Value</strong></td>
<td><strong>723.3</strong></td>
<td><strong>Subtotal Other Items</strong> 1,285.7</td>
</tr>
<tr>
<td>G.P. Cash Flow (dist'n of $1.60 p.a.)</td>
<td>1.5</td>
<td></td>
</tr>
<tr>
<td>G.P. Comp Multiple of DCF</td>
<td>18.6</td>
<td></td>
</tr>
<tr>
<td>Est. value of G.P. interest</td>
<td><strong>83.8</strong></td>
<td></td>
</tr>
<tr>
<td>Diluted shares o/s at Jun. 30, 2008</td>
<td>73.3</td>
<td></td>
</tr>
<tr>
<td><strong>Equity Value per Teekay share</strong></td>
<td><strong>10.25</strong></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>Teekay Tankers</strong></th>
<th><strong>Teekay LNG Partners</strong></th>
<th><strong>Teekay Standalone</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>TNK</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Shares outstanding</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Price per share</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Market Capitalization</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Teekay's economic interest in TNK</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>TNK Equity Value</strong></td>
<td><strong>286.3</strong></td>
<td></td>
</tr>
<tr>
<td>Diluted shares o/s at Jun. 30, 2008</td>
<td>73.3</td>
<td></td>
</tr>
<tr>
<td><strong>Equity Value per Teekay share</strong></td>
<td><strong>3.91</strong></td>
<td></td>
</tr>
</tbody>
</table>

Based on closing prices as at Aug. 6, 2008
### TOO Net Debt Calculation

<table>
<thead>
<tr>
<th></th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash</td>
<td>113.0</td>
</tr>
<tr>
<td>Restricted cash - current</td>
<td>33.5</td>
</tr>
<tr>
<td>Restricted cash - long-term</td>
<td>661.6</td>
</tr>
<tr>
<td>Total cash</td>
<td>113.0</td>
</tr>
<tr>
<td>Current portion of l/t debt</td>
<td>97.0</td>
</tr>
<tr>
<td>Long-term debt</td>
<td>1,521.5</td>
</tr>
<tr>
<td>Total debt</td>
<td>1,618.5</td>
</tr>
<tr>
<td>Adjustments:</td>
<td></td>
</tr>
<tr>
<td>Debt on NB’s (VIEs)</td>
<td>(387.3)</td>
</tr>
<tr>
<td>Net debt</td>
<td>1,505.5</td>
</tr>
</tbody>
</table>

### Teekay LNG Net Debt Calculation

<table>
<thead>
<tr>
<th></th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash</td>
<td>78.8</td>
</tr>
<tr>
<td>Restricted cash - current</td>
<td>33.5</td>
</tr>
<tr>
<td>Restricted cash - long-term</td>
<td>661.6</td>
</tr>
<tr>
<td>Total cash</td>
<td>773.9</td>
</tr>
<tr>
<td>Current portion of l/t debt</td>
<td>253.8</td>
</tr>
<tr>
<td>Long-term debt</td>
<td>2,247.0</td>
</tr>
<tr>
<td>Total debt</td>
<td>2,500.9</td>
</tr>
<tr>
<td>Adjustments:</td>
<td></td>
</tr>
<tr>
<td>Debt on NB’s (VIEs)</td>
<td>(387.3)</td>
</tr>
<tr>
<td>Net debt</td>
<td>1,339.6</td>
</tr>
</tbody>
</table>

### Teekay Tankers Net Debt Calculation

<table>
<thead>
<tr>
<th></th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash</td>
<td>19.7</td>
</tr>
<tr>
<td>Restricted cash - current</td>
<td>-</td>
</tr>
<tr>
<td>Restricted cash - long-term</td>
<td>-</td>
</tr>
<tr>
<td>Total cash</td>
<td>19.7</td>
</tr>
<tr>
<td>Current portion of l/t debt</td>
<td>3.6</td>
</tr>
<tr>
<td>Long-term debt</td>
<td>317.0</td>
</tr>
<tr>
<td>Total debt</td>
<td>320.6</td>
</tr>
</tbody>
</table>

### Adjustments (i.e. Teekay Standalone + Petrojarl)

<table>
<thead>
<tr>
<th></th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash</td>
<td>287.4</td>
</tr>
<tr>
<td>Restricted cash - current</td>
<td>19.5</td>
</tr>
<tr>
<td>Restricted cash - long-term</td>
<td>0.2</td>
</tr>
<tr>
<td>Total cash</td>
<td>307.1</td>
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<tr>
<td>Current portion of l/t debt</td>
<td>71.8</td>
</tr>
<tr>
<td>Long-term debt</td>
<td>1,622.7</td>
</tr>
<tr>
<td>Total debt</td>
<td>1,694.4</td>
</tr>
<tr>
<td>Adjustments:</td>
<td></td>
</tr>
<tr>
<td>Debt on TGP VIEs</td>
<td>387.3</td>
</tr>
<tr>
<td>Debt for remaining 5.2% of Teekay Petrojarl</td>
<td>45.1</td>
</tr>
<tr>
<td>Net Debt</td>
<td>1,819.7</td>
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</tbody>
</table>

### Consolidated Teekay Net Debt Calculation

<table>
<thead>
<tr>
<th></th>
<th>Amount</th>
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</thead>
<tbody>
<tr>
<td>Cash</td>
<td>498.9</td>
</tr>
<tr>
<td>Restricted cash - current</td>
<td>53.1</td>
</tr>
<tr>
<td>Restricted cash - long-term</td>
<td>661.8</td>
</tr>
<tr>
<td>Total cash</td>
<td>1,213.8</td>
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<tr>
<td>Current portion of l/t debt</td>
<td>426.2</td>
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<tr>
<td>Long-term debt</td>
<td>5,708.2</td>
</tr>
<tr>
<td>Total debt</td>
<td>6,134.4</td>
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<tr>
<td>Adjustments:</td>
<td></td>
</tr>
<tr>
<td>Net debt</td>
<td>4,920.7</td>
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</tbody>
</table>
Support for Slide #16

Calculation of Q2 2008
Annualized Fixed-rate CFVO

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
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</thead>
<tbody>
<tr>
<td>Offshore</td>
<td>53.1</td>
</tr>
<tr>
<td>Fixed-rate Tanker</td>
<td>29.8</td>
</tr>
<tr>
<td>Liquefied Gas</td>
<td>33.8</td>
</tr>
<tr>
<td><strong>Q2'08 Fixed-rate CFVO</strong></td>
<td><strong>116.7</strong></td>
</tr>
</tbody>
</table>

Annualized 466.9

Calculation of Current Total Teekay Principal Payments
Short-term portion of debt and capital lease obligations at June 30, 2008 356.6
less: joint venturer's portion of fully consolidated debt payments -36.8
less: payments funded by restricted cash deposits -62.5
less: debt repayments for RasGas 3 and Tangguh vessels (deliver 2H'08; thus no equivalent CFVO in LTM calculation) -59.0
less: bullet payment to be paid with other liquidity -19.5
**Current Total Teekay Principal Payments** 178.8

Calculation of Q2 2008 Annualized Net Interest Expense

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Interest Gain</td>
<td>114.0</td>
</tr>
<tr>
<td>SFAS 133 adj. gain</td>
<td>191.8</td>
</tr>
<tr>
<td>actual interest expense</td>
<td>-77.8</td>
</tr>
<tr>
<td>Interest (loss)</td>
<td>-2.1</td>
</tr>
<tr>
<td>SFAS 133 adj. loss</td>
<td>-23.2</td>
</tr>
<tr>
<td>actual interest income</td>
<td>21.1</td>
</tr>
<tr>
<td>actual 2Q'08 net interest expense</td>
<td>-56.8</td>
</tr>
<tr>
<td><strong>Annualized Total Teekay net interest expense</strong></td>
<td><strong>-227.1</strong></td>
</tr>
</tbody>
</table>

*Cash flow from vessel operations represents income from vessel operations before depreciation and amortization expense, vessel write-downs/(gain) loss on sale of vessels and unrealized gains or losses relating to derivatives. Cash flow from vessel operations is a non-GAAP financial measure used by certain investors to measure the financial performance of shipping companies. Please see the Company’s web site at www.teekay.com for a reconciliation of this non-GAAP measure as used in this presentation to the most directly comparable GAAP financial measure.*
# Teekay Disaggregated Debt Support

(USD millions)

as at June 30, 2008

<table>
<thead>
<tr>
<th>Teekay LNG Partners</th>
<th>Teekay Offshore Partners</th>
<th>Teekay Tankers</th>
<th>Teekay Petrojarl</th>
<th>Teekay Standalone</th>
<th>Teekay Consolidated</th>
</tr>
</thead>
<tbody>
<tr>
<td>Long-term debt</td>
<td>2,985.8</td>
<td>Long-term debt</td>
<td>320.6</td>
<td>Long-term debt</td>
<td>1,248.4</td>
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<tr>
<td>Cash</td>
<td>78.8</td>
<td>Cash</td>
<td>19.7</td>
<td>Cash</td>
<td>243.2</td>
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<tr>
<td>Restricted cash</td>
<td>695.1</td>
<td>Restricted</td>
<td>2.7</td>
<td>Restricted</td>
<td>17.0</td>
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<tr>
<td>Net debt</td>
<td>2,211.8</td>
<td>Net debt</td>
<td>300.9</td>
<td>Net debt</td>
<td>988.2</td>
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<tr>
<td>LTM CFVO</td>
<td>183.786</td>
<td>FMV $711.0</td>
<td>Adjustments:</td>
<td>FMV $1,334.0</td>
<td>3069.36</td>
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<tr>
<td>Adjustments:</td>
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<td></td>
<td></td>
</tr>
<tr>
<td>Newbuild</td>
<td></td>
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<td></td>
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</tr>
<tr>
<td>Debt</td>
<td>($536.3)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>RasGas 3 JV</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Partner</td>
<td>($484.9)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Receivable</td>
<td></td>
<td></td>
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<td></td>
</tr>
<tr>
<td>Adj. Net Debt</td>
<td>$1,190.6</td>
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<td></td>
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<tr>
<td></td>
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<td></td>
</tr>
<tr>
<td>Adj. Net Debt</td>
<td>$1,399.5</td>
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<tr>
<td>Debt removed from leverage calculation to match cash flow</td>
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<td></td>
<td></td>
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</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>RasGas 3 JV Partner Receivable</th>
<th>Adjust. Net Debt</th>
<th>Total Cap.</th>
</tr>
</thead>
<tbody>
<tr>
<td>($484.9)</td>
<td>$4,920.7</td>
<td>$8,318.0</td>
</tr>
<tr>
<td>BV Equity</td>
<td>$2,725.1</td>
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<tr>
<td>Minority Int.</td>
<td>$672.2</td>
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</tbody>
</table>

RasGas 3 JV Partner Receivable

Adjustment:

Debt removed from leverage calculation to match cash flow