TEEKAY’S Q3-2017 EARNINGS PRESENTATION

November 9, 2017

Forward Looking Statements

This presentation contains forward-looking statements (as defined in Section 21E of the Securities Exchange Act of 1934, as amended) which reflect management's current views with respect to certain future events and performance, including: the effects of, and ability of Teekay and the Daughter Entities to execute on, strategic transactions, vessel deliveries and financing initiatives on each of the Company's businesses; future cash flows from growth projects; the effect of Centrica's drilling campaign on future production, including the effect of future production and oil prices on Teekay Parent's cash flows from the Hummingbird Spirit, Banff and Foinaven FPSO units; potential recoveries in the LNG, offshore and crude oil tanker markets; the ability of the Company's businesses to benefit from and take advantage of the recovery of such markets; increases in tanker ton-mile demand; the effect of charter-in contract terminations on Teekay Parent's future cash flows; the outcome of the class action lawsuit against Teekay; the timing and cost of delivery and start-up of various newbuildings and conversion/upgrade projects and the commencement of related contracts; the contract terms related to the extension of the employment of the Voyageur Spirit FPSO unit on the Huntington field and the expected impact on the life of the Huntington field; the Rio das Ostras FPSO redeployment; the timing and completion of Teekay Tankers' merger with TIL; Huber Capital's expected vote in relation to Teekay Tankers' merger with TIL; the expected repurchase of Teekay Offshore's existing NOK bonds due to mature in late-2018; the expected delivery of an Aframax tanker in November 2017; and the potential for repurchases by Teekay Tankers of its common shares under its share repurchase program. The following factors are among those that could cause actual results to differ materially from the forward-looking statements, which involve risks and uncertainties, and that should be considered in evaluating any such statement: failure to satisfy the closing conditions of Teekay Tankers' merger with TIL, including, without limitation, approval of TIL's shareholders of the merger and of Teekay Tankers' shareholders of an amendment to its charter required to permit Teekay Tankers to issue the share merger consideration; changes in exploration, production and storage of offshore oil and gas, either generally or in particular regions that would affect expected future growth; changes in the demand for oil, refined products, LNG or LPG; changes in trading patterns significantly affecting overall vessel tonnage requirements; greater or less than anticipated levels of vessel newbuilding orders and deliveries and greater or less than anticipated rates of vessel scrapping; changes in global oil prices; issues with vessel operations; variations in expected levels of field maintenance; increased operating expenses; potential project delays or cancellations; vessel conversion and upgrade delays, newbuilding or conversion specification changes, cost overruns, or shipyard disputes; changes in applicable industry laws and regulations and the timing of implementation of new laws and regulations; the potential for early termination of long-term contracts of existing vessels; delays in the commencement of charter or other contracts; the ability to fund remaining capital commitments and debt maturities; the inability to negotiate acceptable terms and final documentation for the Voyageur Spirit FPSO contract extension; the ability of the Partnership to secure redeployment opportunities for the Rio das Ostras FPSO; and other factors discussed in Teekay's filings from time to time with the SEC, including its Report on Form 20-F for the fiscal year ended December 31, 2016. Teekay expressly disclaims any obligation or undertaking to release publicly any updates or revisions to any forward-looking statements contained herein to reflect any change in Teekay's expectations with respect thereto or any change in events, conditions or circumstances on which any such statement is based.

Q3-17 Results

Teekay Corporation Consolidated

- Generated Q3-17 consolidated total cash flow from vessel operations (CFVO)[1] of $238.1 million
- Reported Q3-17 consolidated adjusted net loss[1] of $35.6 million, or $0.41 per share

Teekay LNG

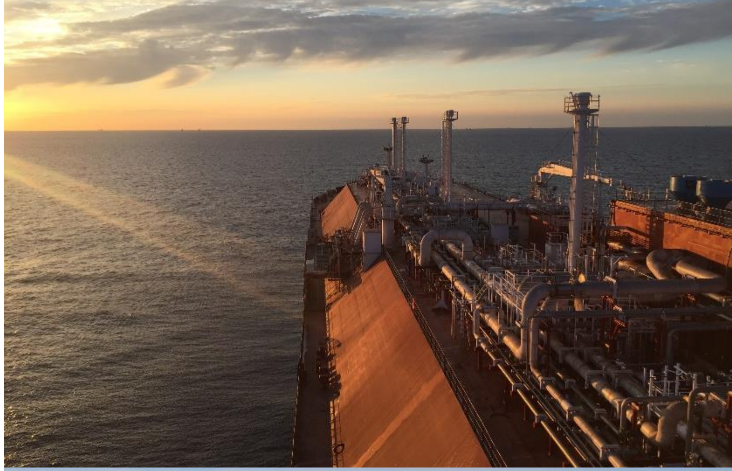
- Generated Q3-17 distributable cash flow[1] of $40.2 million, or $0.50 per common unit, and total cash flow from vessel operations [1] of $107.3 million

Teekay Tankers

- Generated Q3-17 adjusted net loss[1] of $14.0 million, or $0.08 per share, and total cash flow from vessel operations[1] of $20.6 million

Teekay Offshore

- Generated Q3-17 distributable cash flow[1] of $13.4 million, or $0.08 per common unit, and total cash flow from vessel operations[1] of $124.2 million



1) See Teekay Corporation's, Teekay LNG's, Teekay Tankers', and Teekay Offshore's Q3-17 earnings releases for explanations and reconciliations of these non-GAAP financial measures to the most directly comparable financial measures under GAAP.

Recent Transactions

- Two strategic transactions across the Teekay Group
  - Teekay and Teekay Offshore completed their strategic partnership with Brookfield, which significantly strengthens their financial positions
  - Two leading independent proxy advisory firms have both recommended to vote "FOR" Teekay Tankers' proposed charter amendment to permit its merger with Tanker Investments Ltd., which owns 18 mid-size tankers
- Teekay LNG has secured a further $327 million in long-term financing for its newbuild program and completed a $170 million preferred equity offering

Brookfield

TEEKAY TANKERS LTD.

TANKER INVESTMENTS LTD.

Teekay Group Projects Recently Delivered

Randgrid FSO

Commenced charter contract with Statoil in Oct-17

Libra FSO

Delivered and scheduled to commence charter contract in late Nov-17

Two East Coast Canada Shuttle Tankers

Delivered and scheduled to start charter contracts in Dec-17 / Jan-18

ALP Towage Vessels

3 of 4 delivered and trading on short-term charters

Two MEGI LNG Carriers

Commenced charter contracts with Shell

30%-owned LNG Carrier

Commenced charter contract with Shell

Early-innings of Cash Flow Growth

	Project	2017	2018	2019	2020
TOO	Randgrid FSO (conversion)	Statoil			Firm period out to 2020; Options out to 2032
TOO	Libra FPSO (50%) (conversion)	Petrobras / Total / Shell / CNPC / CNOOC`			Out to 2029
TOO	East Coast Canada Shuttle Tankers				Firm Period out to 2030; Options out to 2035
TOO	ALP Towage Newbuildings				
TOO	Petrojarl I FPSO (upgrade)		QGEP		Out to end-2022
TOO	Statoil Shuttle Tankers		Statoil		Master Agreement
TGP	7 MEGI LNG Carriers (100%)	5 vessels with 6 – 8 year contracts, plus extension options, with Shell, 1 vessel with 13-year contract with BP, and 1 vessel with 15-year contract with Yamal LNG			
TGP	Shell (ex. BG) LNG Carriers (20-30%)	20-year contracts, plus extension options			
TGP	Yamal LNG ARC 7 Carriers (50%)		Charter contracts through to 2045, plus extension options		
TGP	Exmar LPG Carriers (50%)				
TGP	Bahrain Regas Terminal (30%) and FSU (100%)		20-year FSU and terminal contracts		

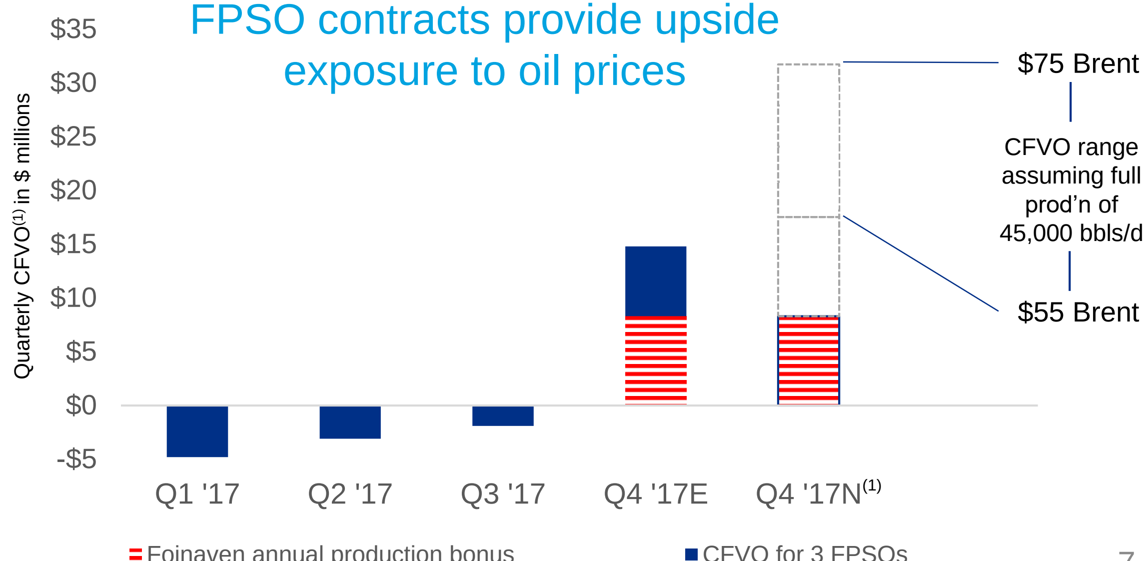
Short-term charters   Charter contract

Poised to Benefit from Stronger Oil Prices

Teekay Parent's 3 directly-owned FPSOs benefit from oil price and production tariffs

Hummingbird Spirit	Banff	Foinaven
As of Oct. 1st, commenced 3-year contract extension to 2020	Operating under Evergreen contract	Unit returned to service on Oct. 27 after scheduled maintenance
OPEX covered, plus tariffs linked to oil production and oil price +$45/bbl	OPEX and CAPEX covered, plus tariffs linked to oil and gas production and oil price	Current contract includes production and price tariff +$65/bbl
Previously announced $45 million drilling campaign by Centrica is expected to initially increase production by ~10,000 bbls/day		

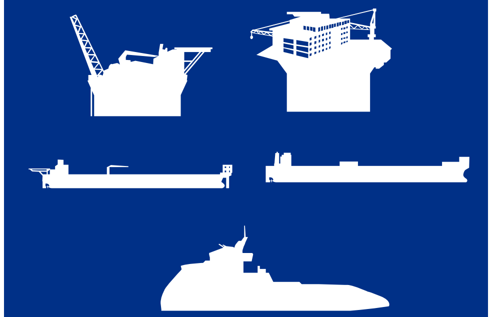
FPSO contracts provide upside exposure to oil prices



(1) N = normalized for Q4 run-rate production

Green Shoots of a Broad Energy Recovery

Offshore



- Crude oil prices above $60 / bbl for the first time since July 2015
- Offshore field development costs are falling and becoming cost competitive with shale
- FPSO contracting is on the rise (7 contract awards so far in 2017 vs. zero in 2016)
- Petrobras currently tendering for new shuttle tankers

Gas

- Global LNG trade up 11% y-o-y in 2017 as new LNG liquefaction capacity comes online
- LNG trade set to grow by a further 70 MTPA (~24%) by 2020
- LNG trade expected to exceed fleet supply growth every year from 2017-2020
- Short-term LNG shipping rates are above $60,000 / day for the first time since early 2015

Tankers

- Tanker rates up from Q3-17 lows; asset prices have found a floor
- Tanker scrapping is on the rise; 8 mdwt scrapped in 2017 ytd (highest since 2013)
- Increase in Atlantic-to-Pacific crude movements; US crude exports at a record high 2 mb/d
- Lower fleet growth and strong demand sowing the seeds for a tanker market recovery

Appendix

Consolidated Adjusted Net Loss

Q3-17

(in thousands of US dollars, except per share amounts)	Three Months Ended September 30, 2017				For the Period July 1 - September 25, 2017	Three Months Ended September 30, 2017
	Consolidated As Reported	Appendix A Items (1)	Reclass for Realized Gains/ Losses on Derivatives (2)	Consolidated As Adjusted	Teekay Offshore As Adjusted (3)	Consolidated Excluding TOO As Adjusted
Revenues	500,781	-	234	501,015	245,261	255,754
Voyage expenses	(42,454)	-	-	(42,454)	(22,629)	(19,825)
Net revenues	458,327	-	234	458,561	222,632	235,929
Vessel operating expenses	(200,456)	-	1,238	(199,218)	(80,068)	(119,150)
Time charter hire expenses	(28,645)	-	-	(28,645)	(9,755)	(18,890)
Depreciation and amortization	(136,942)	-	-	(136,942)	(70,393)	(66,549)
General and administrative expenses	(27,662)	2,218	371	(25,073)	(17,258)	(7,815)
Loss on sale of vessels, equipment and other operating assets	(7,926)	7,926	-	-	-	-
Asset impairments	(243,659)	243,659	-	-	-	-
Restructuring charges	(2,883)	2,883	-	-	-	-
(Loss) income from vessel operations	**(189,846)**	**256,686**	**1,843**	**68,683**	**45,158**	**23,525**
Interest expense	(74,499)	309	(19,963)	(94,153)	(42,376)	(51,777)
Interest income	1,900	-	-	1,900	(5,954)	7,854
Realized and unrealized losses on derivative instruments	(6,128)	(7,758)	13,886	-	-	-
Equity income	1,264	3,159	-	4,423	8,225	(3,802)
Income tax expense	(5,221)	-	-	(5,221)	(2,142)	(3,079)
Foreign exchange loss	(2,642)	(1,592)	4,234	-	-	-
Loss on deconsolidation of Teekay Offshore	(103,188)	103,188	-	-	-	-
Other - net	(4,705)	5,000	-	295	163	132
Net loss	**(383,065)**	**358,992**	**-**	**(24,073)**	**3,074**	**(27,147)**
Less: Net loss (income) attributable to non-controlling interests	370,483	(382,048)	-	(11,565)	(3,074)	(8,491)
NET LOSS ATTRIBUTABLE TO STOCKHOLDERS OF TEEKAY CORP.	**(12,582)**	**(23,056)**	-	**(35,638)**	**-**	**(35,638)**
Basic loss per share	**(0.15)**			**(0.41)**		**(0.41)**

1 Please refer to Appendix A in the Q3-17 earnings release for a description of Appendix A items.
2 Please refer to footnote (3) to the Summary Consolidated Statements of (Loss) Income in the Q3-17 earnings release
3 Removal of Teekay Offshore and the non-controlling interest's share of the net loss of Teekay Offshore. Teekay Offshore was consolidated by the Company for the period up to September 25, 2017. Includes consolidation adjustments which eliminate transactions between Teekay Offshore and Teekay Parent.

Q4 2017 Outlook – Teekay Consolidated

Income Statement Item	Q4 2017 Outlook (expected changes from Q3-17) (1)
Net Revenues	<u>Teekay Parent:</u> • $11m increase from the *Foinaven* FPSO from the recognition of annual operational tariff revenue in Q4-17 and the scheduled maintenance shutdown in Q3-17 • $5m increase from the *Hummingbird* FPSO and *Banff* FPSO from the commencement of oil price tariffs for the *Hummingbird* FPSO and *Banff* FPSO in October 2017 and August 2017, respectively • $4m increase from the commencement of the time-charter out contract for the *Arctic Spirit* in mid-September 2017 <u>Teekay LNG</u> • $7m increase primarily from the commencement of charter contracts for two MEGI LNG carrier newbuildings in Q4-17 <u>Teekay Tankers</u> • Increase of approximately 240 net revenue days, mainly due to the 540 additional revenue days from the expected merger with TIL in December, partially offset by the expected drydockings of various vessels, the sale of two Aframax vessels and the redeliveries of two in-charters at various times in Q3-17 and Q4-17 • Approximately 46% and 50%, or 280 and 700 spot revenue days for Aframaxes and Suezmaxes have been fixed at $13,000/day and $12,800/day, respectively, so far in Q4-17 compared to actual rates of $11,800/day and $13,400/day, respectively, in Q3-17
Vessel Operating Expenses (OPEX)	• Teekay Parent - $4m decrease primarily from the scheduled maintenance shutdown of the *Foinaven* FPSO in Q3-17 • Teekay Tankers - $5m increase from the expected merger with TIL on December 1, 2017
Time-Charter Hire Expense	• Teekay Tankers - $2m decrease from the redeliveries of two in-chartered vessels in late Q3-17 and Q4-17
Depreciation and Amortization	• Teekay Parent - $8m decrease from impairment charges on FPSO units in Q3-17 • Teekay LNG - $3m increase primarily from the delivery of two MEGI LNG carrier newbuildings in Q4-17 • Teekay Tankers - $4m increase primarily from the expected merger with TIL on December 1, 2017
Net Interest Expense	• Teekay Parent - $6m increase primarily from no interest income earned in Q4-17 on the $200m loan to Teekay Offshore, which was sold to Brookfield in Q3-17 • Teekay Tankers - $3m increase from the expected merger with TIL on December 1, 2017 and the commencement of four capital leases in Q3-17 • Teekay LNG - $3m increase from the two MEGI LNG carrier newbuildings which delivered in Q4-17
General & Administrative	• $7m increase primarily from the recoveries of legal expenses and business development costs from Teekay Offshore in Q3-17 and the expected merger of Teekay Tankers with TIL on December 1, 2017
Equity Income	• Teekay Parent - $4m increase primarily due to a full quarter of Teekay Offshore, which Teekay now accounts for using the equity method commencing on the closing of the Brookfield transaction in September 2017 • Teekay LNG – $3m increase from the commencement of various charter contracts in the MALT, Pan Union and Exmar LPG joint ventures in late Q3-17 and Q4-17
Non-controlling Interest Expense	• Expected to range from $13m to $15m due to higher expected adjusted net income in Teekay Tankers and Teekay LNG

(1) Changes described are after adjusting Q3-17 for items included in Appendix A to our Third Quarter 2017 Results Earnings Release, realized gains and losses on derivatives and excluding Teekay Offshore from Q3-17 consolidated results to be comparable with Q4-17 as Teekay equity accounts for Teekay Offshore commencing on September 25, 2017. (see slide 10 to this presentation for the Consolidated Adjusted Statement of Loss for Q3-17)

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